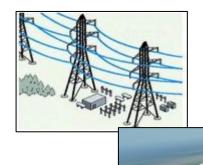


Why Energy Matters to Google

4.4 TWh ELECTRICITY CONSUMPTION

2.4m METRIC TONS CO₂

Data center energy supply



Investments

- Over \$2.5B committed
- Financial returns
- Technology innovation

Technology



It All Runs in our Data Centers ...











Search

- 100 billion+ searches on Google every month
- Found 60 trillion web addresses
- Crawl over
 20 billion web
 pages a day

Apps

- 1 billion+ active
 Gmail users
- 240 million+ Drive users
- 1 billion+ monthly active users of Google Maps
 - 10 million+ teachers and students use Google Classroom

YouTube

- 300 hours of video
 are uploaded to
 YouTube every
 minute
- 400 hours of video are shared on YouTube every minute
 - Localized
 YouTube in 88
 countries in 76
 languages,
 covering 95% of all
 internet traffic

Photos

- 100 million+ users
- 50 billion+ photos and videos uploaded
- 15 million+ animations and collages

Cloud & Enterprise

- 1 million+ paid businesses use Google Apps for Work
- **60**% of Fortune 500
- **80%** of Dax 30
- 44% FTSE100

15 Primary Data Center Sites on 4 Continents



And growing with cloud requirements

Americas

- Berkeley County, South Carolina
- Council Bluffs, Iowa
- Douglas County, Georgia
- Jackson County, Alabama
- Lenoir, North Carolina
- Mayes County, Oklahoma
- Montgomery County, Tennessee
- Quilicura, Chile
- The Dalles, Oregon

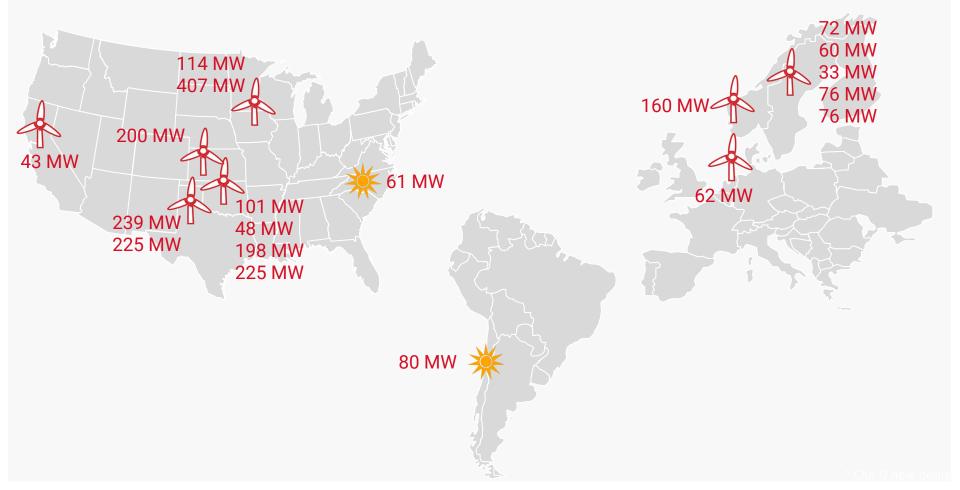
Asia

- Changhua County, Taiwan
- Singapore

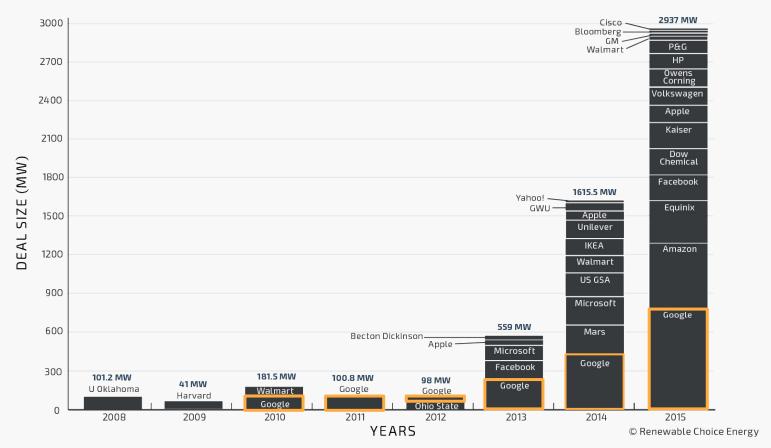
Europe

- Dublin, Ireland
- Eemshaven, Netherlands
- Hamina, Finland
- St Ghislain, Belgium

19 PPAs and 2.5+ GW contracted since 2010

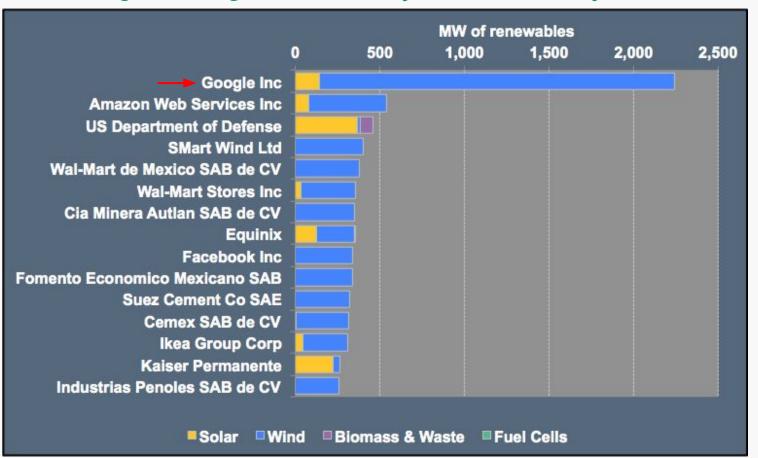


Led by Google, Corporate Purchasers are Gaining Momentum



¹ Source: RMI dataset for US only.

At 2.2+ GW, Google is Largest Non-Utility Renewable Buyer in the World



But integration of Renewables is not easy

Goals

Additionality: bring new RE capacity online

Location: in the same grid network as our data center

Bundled products:

Google buys power and RECs (or GOOs)

Acceptable cost

Constraints

Regulatory policies:

corporate PPAs not always possible

Wind variability and associated balancing costs

Financial risks

associated with long-term, fixed-price

Renewable LCOE

going down but so has conventional power

Striving to ensure new data centers are 100% renewable powered from day 1

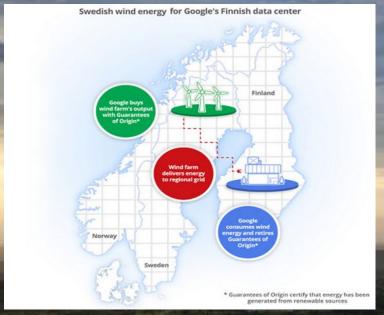


Widows Creek (AL-USA)
Partnership with TVA
(Tennessee Valley Authority)



Eemshaven (Netherlands) Partnership with Eneco

Case study 1: Google Nordics Power Purchase Agreements





Balancing party + Supply activity

6 PPAs, >500 MW contracted
10 Years fixed price (typically)
2 projects in operation since 2015
1 being commissioned
3 to come on line in 2017 and 2018

Working with developers directly: OX2, Eolus, Zephyr, Rabbalshede Owners: institutions (Allianz), utilities (EWZ), funds (Ardian)

Case study 2: Netherlands Google-Eneco Partnership

Sept 2014 : Google 600 M€ Data Center investment

Nov 2014: Signature of PPA

End 2015 : Wind farm operational

Location: Delfzijl Harbour

Capacity: 62.7 MW (19 x 3.3 MW)

Expected volume 185 GWh/year

10 year PPA

Power + Guarantees of Origin (GoO)

Service contract.



Parting thoughts

- ✓ We'll continue to do more and diversify our portfolio
- ✓ Utilities coming to the game
- ✓ Persistence : PPA Agreements, Green Tariffs
- ✓ Think bold, not afraid to disrupt
- ✓ Closer industry collaboration : a new way forward ?
- Aim for new heights : Migration to Cloud

